



# County of Los Angeles CHIEF EXECUTIVE OFFICE

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WILLIAM T FUJIOKA  
Chief Executive Officer

July 29, 2013

To: Supervisor Mark Ridley-Thomas, Chairman  
Supervisor Michael D. Antonovich  
Supervisor Don Knabe  
Supervisor Zev Yaroslavsky  
Supervisor Gloria Molina

From: William T Fujioka  
Chief Executive Officer

Board of Supervisors  
GLORIA MOLINA  
First District

MARK RIDLEY-THOMAS  
Second District

ZEV YAROSLAVSKY  
Third District

DON KNABE  
Fourth District

MICHAEL D. ANTONOVICH  
Fifth District

## **THIRD EXTENSION REQUEST FOR NOVEMBER 27, 2012 BOARD MOTION – EXPANDING THE JUST IN REACH PROGRAM THROUGH PAY-FOR-SUCCESS**

On November 27, 2012, by motion of Supervisors Mark Ridley-Thomas and Don Knabe, with amendments by Supervisor Zev Yaroslavsky, the Board directed the Chief Executive Officer (CEO) and County Counsel, in conjunction with the Sheriff and the Directors of the Departments of Probation, Mental Health, and Public Health, in consultation with Third Sector Capital Partners, to examine the feasibility of implementing a Pay-for-Success contract which would leverage philanthropic funding to expand the Just In Reach program to serve 250 additional persons a year and report back to the Board within 60 days. The report should identify changes to County fiscal, contract, and other policies and procedures that would be required for implementation. The report should reflect the leveraging of philanthropic funds for the initial financing of the expansion; include a budget and delineate all financial requirements, including any initial and ongoing County investments; identify outcomes and metrics to be tracked and evaluated and specify the evaluation mechanism; and include a clear scope of work which identifies the program beneficiaries, lead agencies, mutual responsibilities, and the housing and services delivery and outreach strategies to be used.

An assessment of the existing Just In Reach program has been conducted to determine its readiness for a Pay-for-Success initiative. A work group consisting of CEO, Sheriff, Corporation for Supportive Housing, Volunteers of America, and Amity Foundation staff was convened and found that participation in the program led to lower rates of recidivism when compared to the general inmate population. Only 24 percent of inmates who participated in the Just In Reach program were re-convicted within 12 months of their release, while 65 percent of the general inmate population were re-convicted within 12 months of their release. As reduced rates of recidivism leads to

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direct savings to the jails, as well as indirect savings to other Departments such as the Department of Mental Health, the Department of Health Services, and the Probation Department, the work group has determined that the Just In Reach program is a strong candidate for a Pay-for-Success initiative.

In preparation for a Pay-for-Success initiative, the work group is in the process of strengthening the Just In Reach program design and operational infrastructure, including developing and implementing a data collection and outcome tracking process. As such, it has been determined that additional time is needed to develop and finalize the report back; therefore, we request an extension to October 29, 2013 in this effort.

If you have any questions or need additional information, your staff may contact Antonia Jiménez at (213) 974-7365, or via email at [ajimenez@ceo.lacounty.gov](mailto:ajimenez@ceo.lacounty.gov).

WTF:BC:AJ  
DS:SMF:ljp

c: Executive Office, Board of Supervisors  
County Counsel  
Mental Health  
Probation  
Public Health  
Sheriff

Pay for Success Extension Request-07-26-13.bm